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"Any human anywhere will blossom in a hundred unexpected talents and capacities simply by being given the opportunity to do so."

- Doris Lessing
Message From Our Patron

We have come to the end of our fiscal year, our 12th since the Digicel Foundation launched its operations in Haiti. A year that, in many ways, was very distinctive because it put to the test the resilience of many institutions in the country, especially those whose activities stretch across the national territory. Indeed, over the years, the needs grow more and more and the challenges get bigger and bigger.

However, I am delighted with and very proud of the work that the Digicel Foundation team has been able to achieve in such a difficult context. It has continued its investments in education and, for the past two years, has touched thousands of people through its “Konbit pou Chanjman” (Come Together for Change) campaign, which provides financial support for the best community development projects designed and run by local organizations throughout the country’s 10 departments.

I am happy to note that, over the years, the number of people touched by the Digicel Foundation efforts continues to grow. Today with a total investment of more than $68 million USD, it has been able to bring change to the lives of over one million Haitians through the construction of 177 schools and the implementation, or the financing of, 181 projects. A very satisfactory result, but which, nonetheless opens our eyes to the immensity of what remains to be done and the need to continue to engage with the Haitian people so that they can have the better tomorrow, which we all dream of.

I thank the national and local authorities for their collaboration during the fiscal year that just ended. My warmest thanks are extended to Josefa Gauthier, the Foundation’s Non-Executive President, for her availability and commitment for many years. I congratulate our CEO, Sophia Stransky, who thanks to her leadership, has once again allowed the Digicel Foundation to continue with its tremendous work. I also extend my gratitude to the Foundation employees for their exceptional dedication, and to the members of the Board of Directors for their invaluable support. Your total commitment is priceless and I am very grateful.

Denis O’Brien
Patron

Message From Our Non-Executive President & CEO

Difficulty, Resilience, Determination, Solidarity, Motivation, and Inspiration are the key words that describe our 2018-2019 fiscal year at the Digicel Foundation. We have had many mixed feelings, but our faith in a better tomorrow and our duty to continue making progress against all odds has never faltered. Sometimes we may have the impression that we have not done enough, but each brick laid, no matter how small, gives us the motivation to continue with this essential work.

We welcomed over 700 students to the two new schools built by the Digicel Foundation, bringing the total number of schools built, or rebuilt, to 177. In parallel, we continued to repair the first school constructions dating from 2007 and, particularly, those affected by Hurricane Matthew, to ensure a safe environment for our students. Professional development for the staff working at the schools, built by the Digicel Foundation, is also one of our priorities, and we are proud to have trained over 1,700 teachers and principals.

This year again, our “Konbit pou Chanjman” (Come Together for Change) campaign was highly successful. The projects, each more innovative than the last, led us across the country’s 10 departments. We were inspired by the courage and perseverance of the men and women who work tirelessly day in and day out to make a real difference in the lives of people in their communities. In the months to come, we look forward to visiting the 16 winning projects and learning about the positive impact they have had.

At the end of this fiscal year, there is no doubt that the entire Digicel Foundation team is satisfied with the tremendous work that has been accomplished. However, we must admit that the challenges that we face remain significant. Nevertheless, we are motivated by our commitment to contribute to Haiti’s development and we look to the future with confidence and optimism.

We thank our Patron Mr. Denis O’Brien for his generosity and unwavering faith in Haiti. Our warmest thanks also go to our dedicated staff and the members of the Board of Directors for their engagement. To the partner institutions and organizations that have accompanied us throughout the year, we thank them wholeheartedly.

Josefa Gauthier
Non-Executive President

Sophia Stransky
CEO
Our Board of Directors

From left to right
Maud L. Jean, Jean Philippe Brun, Judith Jean-Jeune, Giovanna Menard, Alcio Febe, Josefa Gauthier, Nicholas Menos

Absent
Maarten Boute, Belinda Ulysse, Mae-Lynn Edouard

Our Staff Members

From left to right
Front row: Clinederson Guerrier, Esther Policard Clotaire, Sophia Stransky, Winda Sylvain, Su-yen Simon Bertrand, Fritz-Gérald Joseph

Back row: Celier Desir, Charles Leslie Metellus, Cherby Fortuné, Lafalaise Audate
# Our Work

<table>
<thead>
<tr>
<th>Category</th>
<th>Value</th>
</tr>
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<tbody>
<tr>
<td>Schools Built</td>
<td>177</td>
</tr>
<tr>
<td>Students Impacted</td>
<td>Over 60,000</td>
</tr>
<tr>
<td>Invested Since Inception</td>
<td>$68.9</td>
</tr>
<tr>
<td>Active Grants</td>
<td>17</td>
</tr>
<tr>
<td>Total Number of Grants</td>
<td>181</td>
</tr>
<tr>
<td>Direct Beneficiaries</td>
<td>1,259,128</td>
</tr>
</tbody>
</table>
Our School Construction Program

Our mission at the Digicel Foundation is to work to provide opportunities for all, starting with the children who are the future of Haiti. That's why for 12 years we have been improving the physical environment in which they receive the breadth of their education.

Since 2007, our school construction program has reached many milestones. Last March, we ended our fiscal year with the celebration of our 175th school. And in response to the growing demand for school construction projects across the country, it was decided to continue working in this sector, which has always been one of our main pillars of intervention.

The goal for the 2018-2019 fiscal year was to inaugurate four new projects. However, the many difficulties encountered, related to the unstable socio-political situation, caused a delay in the execution of this work. Nonetheless, we are pleased to have been able to open two new schools: Ecole Nationale Congréganiste de Bainet, in the Southeast department, and the expansion of the Centre d’Études de Gamaliel in Beraud in the South department. This brings the number of schools built by the Digicel Foundation, in the country’s ten departments, to 177.
At the end of this fiscal year, the remaining two schools were in the final phase of construction: École Nationale de Cotton in Jean Rabel in the Northwest and Collège Saint Louis Marie de Montfort in Delmas 31 in the West department.

In addition to a minimum of six classrooms, all these construction projects include an administrative block, a sanitation block, a security fence and, in some instances when possible, a sports court.

In the past year, the Digicel Foundation also engaged in special projects in two of our existing schools. Collège Andrew Grene, located in Cité Soleil and built in 2011, received a basketball court along with bleachers. The financing of the project was provided by our longtime partner, the Andrew Grene Foundation, and now 249 students attending the school are delighted with their new facilities and are quickly improving their skills on the court. Institution Mixte Rescue One Child, also built in 2011, benefitted from a school improvement project which included the electrification of the school premises mainly to support a new computer lab.

A refresh of the older buildings...

One of our main goals is to provide children, attending the schools built by the Digicel Foundation, a safe environment that facilitates better learning. Thus, every year we improve our construction plans and continually reinforce safety features in the buildings that need it.

Once again this year, we continued with repairs to nine schools, two of which are among the first schools built by the Digicel Foundation during the 2007-2008 fiscal year and which benefited from structural reinforcement. The other seven schools are buildings located in the South, Nippes, Northwest, and West departments that were affected by Hurricane Matthew.

The Digicel Foundation’s contribution to Haiti’s educational sector is very significant and we are proud to welcome over 60,000 students to the schools we have built. We are looking forward to very soon reaching a milestone of 180 schools built.
At the time, the school quickly became a reference in the community because it was equipped with well ventilated classrooms, an administrative block, a solar-powered computer lab, etc.

Built in 2007, the Centre d’Etudes de Gamaliel, located in Beraud in the South department, is part of the first group of schools built through the Digicel Foundation’s construction program. At the time, the school quickly became a reference in the community because it was equipped with well ventilated classrooms, an administrative block, a solar-powered computer lab, etc.

Unfortunately, in September 2016 the building was severely damaged by Hurricane Matthew, causing great concern for the future of the school among its community members, who cherished it so much. Confident in the excellent relationship that has always existed between our school and the Digicel Foundation, I quickly reached out. Our cry for help was heard and answered with the spontaneity that has always characterized the Foundation team.

Our expectations were fulfilled beyond our dreams. Indeed, in addition to the repair and reinforcement of the structure in the original building, we were offered a new building with six classrooms. Therefore, the Centre d’Etudes de Gamaliel was completely revitalized and continues to be, as the people in the community so aptly call it, the “benchmark” in education in the area; thanks to both the quality of the instruction provided and the beauty of its premises. As such, the school was selected by the Ministry of National Education for the first time as the seat of official examinations. In addition, applications for admission for the new academic year are steadily increasing. Our estimate is that our current student population of 250 will double by next year.

I have no words to express our gratitude to the Digicel Foundation, which gives hope to hundreds of children through its support. Thanks to the Foundation, the Centre d’Etudes de Gamaliel will continue, in much improved conditions, its mission to educate good citizens for the future of Haiti.

Lorde Flanel
Principal, Centre d’Etudes de Gamaliel
In its pursuit to contribute to the improvement of the quality of education in Haiti, the Digicel Foundation has not limited its involvement to building schools. We firmly believe that adequate teacher training is also key to delivering good instruction to children. Thus, during the 2018 summer break we welcomed, at Centre Ma-zenod in Camp Perrin, our latest group of teachers who had not yet benefited from phase 2 of our continuing education program. A total of 243 teachers received training focused on the social and experimental sciences.

After ten years our professional development program has been enhanced. New topics have been developed and new modules have been added to best meet the requirements of modern learning. In fact, the Digicel Foundation, in partnership with the Ministry of National Education, has set up the "School Community Empowerment Project for a Quality Education (PARCCSEQ, in French)”, which will be integrated into 75 of our schools that have been selected for this purpose. This project reflects our vision of community empowerment, since its main goal is to help set up community participation structures such as school management committees.
During the preliminary phase, training sessions on Community Management, School Development Projects, School Maintenance, and other topics were presented to our team of trainers by specialists from the Ministry of National Education. Upcoming training sessions will address other subjects, such as: Project Development and Management, Pedagogical Supervision, Environmental Protection, First Aid, Conflict Management, etc.

Furthermore, to improve our professional development program new topics are introduced yearly. For example, the Alliance for Disaster Management and Business Continuity (AGERCA) conducted a three-day seminar on risk reduction and disaster management in schools.

Additionally, an innovative creative writing workshop for poetry, slam and story-telling was born out of a partnership with the University of Quebec at Montreal (UQAM)’s School of Educational Sciences. This project which aims to strengthen students’ reading and writing skills, while allowing them to freely express their emotions, was a great success with the students from participating schools and the general public.

In order to help communities prepare for and cope with current emergencies and crises, we had the opportunity to welcome Dr. Kathryn Adams, Ph.D, for a training session on the consequences of trauma on learning, as well as adequate responses in crisis situations: living in and beyond the situation of violence, education for recovery and resilience.
Our Grants Program

Over the past years quite a few non-profit, community-based organizations have emerged and are providing solutions to many of the issues facing the country. Two years ago, in celebration of its 10th anniversary, the Digicel Foundation launched its "Konbit pou Chanjman" (Come Together for Change) campaign, through which local organizations were invited to submit proposals for projects covering areas such as education, culture, inclusion, livelihoods, access, disaster prevention, etc.

We were very excited by the variety of proposals submitted and some, in particular, retained our attention. The reforestation project by EJTA in the South-East department, which planted 13,000 fruit trees, or that of PAVODEV in the Nippes department, whose distribution of fertilizers to 300 farmers in the town of Paillant has provided a significant boost to their production capacity. On the other hand, other projects have focused on empowering people. In the West department, an organization called HAGN focused on empowering 300 young girls in Solino, by offering them a meeting place to better inform themselves and avoid teen pregnancies. In the city of Les Cayes, in the South department, AJPE has conducted training sessions for the youth to raise awareness about issues related to gender-based violence.

The first edition of "Konbit pou Chanjman" was a success both in terms of the number of applications received and the quality of the projects proposed. It was a real celebration of the work of these community leaders who inspired us with their commitment and continue to motivate us to keep our pledge to work for a better tomorrow for our country. Initially the campaign was to be held only once to mark this important milestone achieved by the Foundation; however, thanks to its resounding success, the decision was made to continue and improve the initiative, which has now become an annual event.

The second edition of the program was launched in May 2018, and in comparison to the first some important details are worth highlighting:

- We recorded a 50% increase in the number of applications received over the previous year, for a total of 452 submitted proposals.
- The number of winners increased from 11 last year to 16 this year, with at least one winning organization per department. The plan was to sponsor 15 winning organizations, however a 16th was added as an exception, following...
the serious water crisis in the community of Grand-Bois Cornillon. The organization “Union des Jeunes Progressistes pour l’Avancement de Grand-Bois Cornillon” (Union of Progressive Youth for the Advancement of Grand-Bois Cornillon) was among the 25 finalists, and had submitted a proposal for improving access to water in the district. Touched by the alarming situation, the jury decided to help and speed up the process for this organization by financing its project. A memorandum of understanding was signed even before the award ceremony was held for the second edition of “Konbit pou Chanjman”.

- The prize per winning organization was increased from 700,000 to 800,000 Gourdes, for a total amount of approximately 13 million gourdes. Due to the socio-political unrest in the country, the final awards ceremony could not be held during the last fiscal year which ended on March 31st; instead, it was held during the 2019-2020 fiscal year, on April 4, 2019. However, funding for the second edition of Konbit pou Chanjman was included in our 2018-2019 budget and appears in our audit report this year.

We look forward to visiting the 16 winning organizations to see first-hand the progress being made in their communities through their development projects.

Winning Organizations Konbit pou Chanjman 2019

1. Rasani bleman Peyizan «Hatte Sance» pou yon Demen Miyò (RaPHaDeM) – Artibonite
2. Action Communautaire pour l’éducation et le Développement autour du Lac de Péligre (ACEDLP) – Center
3. Union des Jeunes Progressistes de Malsadre – Center
4. Mouvement des Femmes pour le Développement de la Grand’Anse (MOFEDGA) – Grande Anse
5. Initiative Haitienne pour l’Encadrement des Paysans Défavorisés des Nippes (IHEDANP) – Nippes
6. Association Producteurs Vanille Limbé (APROVAL) – North
7. Groupe de Recherche en Environnement et en Développement Agricole (OREDAG) – Northeast
8. Levi Pou Timoun Yo (LAPTY) – Northeast
9. Association des Jeunes Progressistes de Wane-Solon (AJPW) – Northwest
10. Groupe d’Entraide pour le Renouveau d’Haiti – South
11. Coordination Régionale des Organisations du Sud-Est (CROSE) – Southeast
12. Union des Associations des Pêcheurs de Marigot (UNAPMA) – Southeast
13. Fraternité Notre Dame – West
14. La Maison Arc-en-Ciel – West
15. Centre Haitien pour la Promotion de l’Agriculture et la Protection de l’Environnement (CEHPAPE) – West
**Long-term Partnerships...**

The Digicel Foundation is well aware of the enormous work done by Non-Profit Organizations in the country, and considering the financial hurdles they often face, it has supported hundreds of them over the past 12 years. Our partnerships with some of these organizations have lasted for multiple years. In this report, we are highlighting the work of two of our long-term partner organizations, namely, HELPR and Special Olympics Haiti.

Through its scholarship program for outstanding students in a precarious economic situation, HELPR offers invaluable support to dozens of young Haitians. With funding of $10,000 USD from the Digicel Foundation, HELPR was able to cover the cost of qualified tutors to supervise the dissertation work of graduating students in the program. Knowing that about 50% of graduating students in the Haitian university system fail to submit their thesis, there is no doubt that this grant has been very useful.

As a partner to Special Olympics Haiti since 2007, the Foundation’s funding for this year was dedicated to training and conditioning athletes for participation in the 2019 World Games, which took place in March 2019 in Abu Dhabi, United Arab Emirates. The Digicel Foundation donated $50,000 USD, which helped better prepare athletes for the games by refining their training in the sports disciplines in which they competed. Thus, training was intensified with reinforced technical supervision in unified soccer, track and field, and equestrianism.

As has always been the case with their participation in international competitions, the athletes brought joy to the whole country by achieving extraordinary results. The Haitian delegation came home with a total of 10 medals, 3 gold, 6 silver and 1 bronze. It was an incredible experience for the athletes. Below some of their testimonials:

"I'm happy to have my medal around my neck. Some of the kids in my school had told me that I had no value, that I shouldn't have been chosen to participate in these games, and that I would be a burden for the team. So this gold medal will prove to them that I was capable. " - Joseph Stivenson, unified soccer team member, gold medalist.

"I thank God for allowing us to obtain this victory. I have been waiting for this medal since 2015. Finally, my dream came true and I hope that in future games, I will get many more." - Yves Christopher Banks, unified soccer team member, gold medalist.

Our warmest congratulations go out to these brave athletes and all the Special Olympics Haiti staff members for this excellent accomplishment.
The peculiarity of an initiative like the Digicel Foundation’s "Konbit pou Chanjman" is that it allows local organizations to provide solutions to major problems facing their communities, that in this day and age should no longer exist. Unfortunately in Laguamithe, located in Mombin Crochu in the Northeast department, the population lacked even the most basic sanitary facilities, such as latrines.

This very alarming situation worried us because residents were contracting all kinds of diseases and epidemics. The need to find a solution was imperative. It became more dramatic when a mother of just one month found herself trapped in a latrine collapsed, because of its extremely poor condition. This woman was saved thanks to the intervention of local residents.

Coincidentally, we were made aware of the "Konbit pou Chanjman" campaign scheduled by the Digicel Foundation. We quickly organized a meeting of Fraternité Laguamithe, our association, and submitted our project to build 15 latrines for the community. We were delighted to hear that our project was one of the winners of the first edition, allowing us to benefit from a grant of 700,000 gourdes, from the Digicel Foundation, for the implementation of our project.

Now more than 400 community residents benefit from these sanitary facilities, and we feel a great satisfaction when we note that the number of people affected by the epidemics has drastically decreased. This is an example that has made us realize that together we can accomplish great things. A committee has been set up to guarantee the maintenance and the cleanliness of the premises.

The Digicel Foundation was the first organization to take an interest in this village, and for that we will be eternally grateful to their dynamic team. On behalf of all the beneficiaries of this project, a very big thank you to the Digicel Foundation for always being attentive to the needs of the Haitian population.

Ismay Marcellus
Execution Manager
Fraternité Laguamithe
Mombin Crochu, Northeast
As it has since its inception, the Digicel Foundation was able to count on the commitment of Digicel employees to carry out some special activities, including volunteer days which, for twelve years, have become a real tradition. Some employees have become regular participants, and year after year the number of volunteer employees, who join this great initiative, continues to grow.

For this fiscal year, the first activity was a bit unusual. During the month of May, Digicel held its Digicel NBA Jumpstart program, a basketball clinic for young aspiring players organized in collaboration with NBA stars. On this occasion, a day of activities was organized at the Centre Sportif pour l’Espoir; Digicel volunteers joined the NBA visiting team for some very entertaining basketball games with 25 Special Olympics athletes. A pleasurable day that will remain with them for a long time to come.

With the help of employees, we were able to bring a smile to many children’s faces over the 2018 holiday season. Various activities were organized such as a costume contest, to get employees into the Christmas spirit, and a Christmas Fair where Digicel employees and friends could donate toys. Thanks to the employees’ generosity over 3,000 students from our schools were able to receive toys. A big thank you to everyone who helped bring a smile to these children by allowing them to enjoy the magic of Christmas.

The Digicel Foundation, an engaging voice...

In recent years, the Digicel Foundation has become more actively involved in certain causes in order to draw the attention of the general public to pressing issues. One of these causes is to bring awareness and mobilize the public to donate blood, an issue that has been affecting the Haitian health system for many years. Haiti often faces natural disasters and unfortunately, this year, the departments of Artibonite and Northwest were struck by an earthquake that caused significant material damage and many injuries. The Digicel Foundation quickly responded to the Haitian Red Cross’s call by organizing a blood drive for its employees who, as usual, responded and participated with great enthusiasm. We take this opportunity to thank all the volunteers who, on one or more occasions, have acted with great generosity by donating their blood.
## Our 177 Schools

### Artibonite
- École Bon Berger de Canal Bois
- École Communautaire de Bigué
- École Communautaire de Bigué (expansion)
- École de l'Association des Anciennes Elèves de Mère Sainte Alvére
- École Marie Cité Morisset de Sonalte
- École Mixte de La Boule
- École Mixte Presbytérales sacré Cœur
- École Nationale de Guayav
- École Nationale de Lascahobas
- École Saint Jean Baptiste de Epin
- École Saint Marc de Vélidy
- École Saint Michel de Morné Mouton
- École Sainte Claire de Saut d'eau
- École St François de Capparon
- École St Paul de Morné Thondome
- École Sta Croix de Micahue
- Foyer Divin de Lachetoule
- Institution Christienne de la Restauration

### Center
- Centre Familiale et d'Education et d'Apprentissage – Campus Ju- lie Sérind
- École Annocation de Bernaco
- École Bon Berger de Gros Moulin
- École Bon Samaritain de Sarazin
- École Bon Samaritain de Lancy
- École Bon Samaritain de Thondone
- École Communautaire Mixte Cholette
- École Communautaire Mixte St Esprit de Colladère
- École Congréganiste Nationale Marie Auxiliatrice de Tho- monde
- École Foyer des Enfants de Desbayses
- École la Plaine de Corne
- École Main Divine de Sylguerre
- École Mixte Etan-Exé de Fond Cheval
- École Nationale Charlemagne Péridé
- École Nationale de Colombier

### Grand Anse
- Centre Communautaire Perpétuel Secours
- Collège Immaculée Conception
- Collège St Raymand
- Collège St. Raymond (expansion)
- École la Voie des Anges
- École Nationale André
- École Nationale Lassou
- École Nationale Nouvelle de Marfand

### Nippes
- École Communautaire de Didier
- École Nationale Carrefour Lundi
- École Nationale Rivière Jalore
- École Nationale St Michel du Sud
- Lycée Nationale St Catherine

### Northwest
- Collège Baptiste Solenn de Dondon
- Collège Marie Aubatrice des Sœurs Salésiennes de Don Bosco
- École Communautaire de Mayaya
- École Frères St Joseph
- École Nationale Bas Final
- École Nationale Carrefour des Pères
- École Nationale de Grand Boucan
- École Nationale de Yayoi
- École Nationale Larpore
- École Nationale Mixte de la Bruyère
- École Nationale Mixte du Borgne
- École Notre Dame de Lourdes
- Institution La Référence

### Northeast
- École Nationale de Martin
- École Nationale de Mousaigno
- École Nationale de Savanè-Carré
- École Nationale Mixte de Juchereau
- École Nationale Mixte St Louier
- École Saint Francois Xavier
- Fondation Nature à la Joie
- Institution la Salésienne de Ouanaminthe
- Lycée National Romulus Pierre de Grand Bassin

### Northwest
- École Boisrat Tongnerre de Bravor
- École Communautaire Fondation de Grann Lison
- Académie Ecole Dominique Jeu de Collette
- École Nationale de Coton
- École Nationale de Dolce
- École Nationale de Oolas
- École Nationale P.J Maria de Jouvert
- École Nationale de Passo Cattobolis
- École Presbytérica Alexandre Péton
- École Presbytérica Jean Marie Vanney
- Institution Mixte Brède Hyacinthe
- Lycée de la Nativité

### West
- Bon Samaritan Institution
- Centre Pédagogique Nouvelle Vision
- Collège Antoine Frère Adrien
- Collège Mixte Georges Derex
- École Anglicana de Meller
- École Atelier de Corail – IDEJEN
- École Communautaire ANC de Grande Savane
- École Communautaire de Fond d’Ole
- École Communautaire de German
- École Communautaire de la Fraternité de Gros Mangle
- École des Frères Louis Borno
- École Évangélique Chrétienne de Grassier
- École Fraternité de Petite Source
- École Mixte Laghô
- École Mixte Ministre de Jésus Christ
- École Mixte Source d’Espoir
- École Mixte de Bas Mondier
- École Notre Dame du Perpétuel Secours à Dourisy
- École Notre Dame du Perpétuel Secours à Dourisy (expansion)
- École Notre Dame du Perpétuel Secours du Beloir
- École Notre Dame Marie
- École Presbytérica Sainte Anne
- École Wesner Orvôde
- Institution de Formation Éducative de Bois-Tombe

### South
- Centre De Recherche et de Formation Woody Alexis
- Centre d’Études de Gomardel
- Centre d’Études de Ouanaminthe
- Centre d’Études de Port Salut
- Centre d’Études de Port-au-Prince
- Centre d’Études de Port-au-Prince

### Southeast
- Collège Education Moderne de Maribiale
- Collège Frères Clément
- École Marie Reine immaculée
- École Modern School et Kindergarden
- École Nationale Charles Moravie
- École Nationale Congréganiste St Joseph
- École Nationale Mère Ramier
- École Pa Nou
- École Sainte Thérèse
- École Nationale Congréganiste St Gérard de Bainet
DIGICEL HAITI FOUNDATION
Financial Statements
March 31, 2019
(With Independent Auditors' Report Therese)
Independent Auditors' Report

The Board of Directors
Digicel Haiti Foundation:

Opinion

We have audited the financial statements of Digicel Haiti Foundation (the Foundation), which comprise the balance sheets as at March 31, 2019, and the statements of income and expenses, changes in fund balance and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as at March 31, 2019, and its financial performance and its cash flows for the year then ended, in accordance with International Financial Reporting Standards (IFRS).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISA). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Foundation in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Haiti, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and those charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with International Financial Reporting Standards and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

The Board of Directors
Digicel Haiti Foundation:
Page 2

In preparing the financial statements, Management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISA will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISA, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve concealment, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation’s internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
• Conclude on the appropriateness of Management’s use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation’s ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors’ report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors’ report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.

• Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

MEROVÈ-PIERRE - CABINET D’EXPERTS-COMPTABLES

7, Rue Lachaud - Bourdon
Port-au-Prince, Haïti
May 31, 2019

---

**Table: Balance Sheets**

<table>
<thead>
<tr>
<th>Notes</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>CURRENT ASSETS</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts receivable, net</td>
<td>5</td>
<td>$108,061</td>
</tr>
<tr>
<td>Advances to contractors for projects</td>
<td>6</td>
<td>555,316</td>
</tr>
<tr>
<td>Advances to suppliers</td>
<td>7</td>
<td>62,233</td>
</tr>
<tr>
<td>Prepaid assets</td>
<td></td>
<td>24,742</td>
</tr>
<tr>
<td>Construction materials</td>
<td></td>
<td>50,980</td>
</tr>
<tr>
<td></td>
<td></td>
<td>810,217</td>
</tr>
<tr>
<td>FIXED ASSETS, NET</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>8</td>
<td>3,583</td>
</tr>
<tr>
<td></td>
<td></td>
<td>$812,600</td>
</tr>
<tr>
<td>LIABILITIES AND NET ASSETS</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Liabilities</td>
<td>9</td>
<td>93,054</td>
</tr>
<tr>
<td>Deferred Income</td>
<td>10</td>
<td>4,262</td>
</tr>
<tr>
<td></td>
<td></td>
<td>97,446</td>
</tr>
<tr>
<td>NET ASSETS</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fund balance</td>
<td>1,856,289</td>
<td>1,039,112</td>
</tr>
<tr>
<td>Translation adjustment</td>
<td>(540,331)</td>
<td>(818,215)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>715,954</td>
</tr>
<tr>
<td></td>
<td></td>
<td>$812,600</td>
</tr>
</tbody>
</table>

See accompanying notes to financial statements
# Digicel Haiti Foundation

**Statements of Income and Expenses**

Years ended March 31, 2019 and 2018  
(Expressed in US dollars)

<table>
<thead>
<tr>
<th>Notes</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>INCOME</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CASH CONTRIBUTIONS:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unigestion Holding S.A. (Digicel Haiti)</td>
<td>$3,363,107</td>
<td>3,707,736</td>
</tr>
<tr>
<td>Others</td>
<td>10</td>
<td>151,812</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>3,514,919</strong></td>
<td><strong>3,932,491</strong></td>
</tr>
<tr>
<td>OTHER INCOME:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Foreign exchange (loss) gain</td>
<td>(9,229)</td>
<td>(64,012)</td>
</tr>
<tr>
<td><strong>Total INCOME, NET</strong></td>
<td><strong>3,505,690</strong></td>
<td><strong>3,868,479</strong></td>
</tr>
<tr>
<td><strong>EXPENSES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FUNDING OF PROJECTS</td>
<td>11</td>
<td>2,455,154</td>
</tr>
<tr>
<td>ADMINISTRATIVE EXPENSES:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Salaries and employees benefits</td>
<td>12</td>
<td>243,889</td>
</tr>
<tr>
<td>Kombit POU Chan/Jan - expenses</td>
<td>13</td>
<td>63,579</td>
</tr>
<tr>
<td>Travel</td>
<td>10</td>
<td>16,499</td>
</tr>
<tr>
<td>Fuel allowance</td>
<td>8</td>
<td>19,504</td>
</tr>
<tr>
<td>Depreciation</td>
<td>8</td>
<td>14,187</td>
</tr>
<tr>
<td>Repairs and maintenance of vehicles</td>
<td>8</td>
<td>8,013</td>
</tr>
<tr>
<td>Marketing</td>
<td>8</td>
<td>18,852</td>
</tr>
<tr>
<td>Professional fees</td>
<td>9</td>
<td>19,602</td>
</tr>
<tr>
<td>Others</td>
<td>8</td>
<td>1,967</td>
</tr>
<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td><strong>2,882,447</strong></td>
<td><strong>4,032,594</strong></td>
</tr>
<tr>
<td>Surplus (deficit) of income over expenses</td>
<td>$523,173</td>
<td>(154,105)</td>
</tr>
</tbody>
</table>

See accompanying notes to financial statements
Digicel Haiti Foundation  
Statements of Cash Flows  
Years ended March 31, 2019 and 2018  
(Expressed in US dollars)

<table>
<thead>
<tr>
<th>Notes</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>OPERATING - ACTIVITIES</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Surplus (deficit) of income over expenses</td>
<td>$ 629,178</td>
<td>$ (164,106)</td>
</tr>
<tr>
<td>Adjustments to determine net cash flows provided by operating activities:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Depreciation</td>
<td>14,167</td>
<td>16,602</td>
</tr>
<tr>
<td>Translation adjustment</td>
<td>(122,712)</td>
<td>24,005</td>
</tr>
<tr>
<td>Net change in current assets and current liabilities:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>(Increase) decrease in advances to contractors for projects</td>
<td>32,411</td>
<td>23,540</td>
</tr>
<tr>
<td>(Increase) decrease in advances to suppliers</td>
<td>18,093</td>
<td>32,476</td>
</tr>
<tr>
<td>Increase in prepaid expenses</td>
<td>(1,208)</td>
<td>(3,061)</td>
</tr>
<tr>
<td>Decrease (increase) in construction materials</td>
<td>53,027</td>
<td>(12,061)</td>
</tr>
<tr>
<td>Increase in accounts receivable, net</td>
<td>(291,014)</td>
<td>(251,097)</td>
</tr>
<tr>
<td>(Decrease) increase in accounts payable</td>
<td>(238,859)</td>
<td>271,417</td>
</tr>
<tr>
<td>(Decrease) increase in deferred income</td>
<td>(172,031)</td>
<td>81,303</td>
</tr>
<tr>
<td>Net cash flows provided by (used in) operating activities</td>
<td>(90,961)</td>
<td>19,229</td>
</tr>
<tr>
<td>INVESTING ACTIVITIES</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Translation adjustment - Fixed assets</td>
<td>2,187</td>
<td>(2,546)</td>
</tr>
<tr>
<td>Net cash flows (used in) provided by investing activities</td>
<td>2,187</td>
<td>(2,546)</td>
</tr>
</tbody>
</table>

Net (decrease) increase in cash and cash equivalents | (98,774) | 16,783 |
Cash and cash equivalents at beginning of year | 194,266 | 191,260 |
Effect of foreign exchange on cash and cash equivalents at beginning of year | 22,278 | (10,290) |
Cash and cash equivalents at end of year | $ 100,861 | $ 197,655 |

See accompanying notes to financial statements

1) ORGANIZATION

"Fondation Digicel Haiti" (Digicel Haiti Foundation: the Foundation) is a private, non-profit organization founded by Mr. Dana O’Brien. The official authorization and by-laws of the Foundation were registered at the Mayor’s office in Petionville on February 27, 2007 and published in Le Moniteur on April 3, 2008. The objectives of the Foundation are to promote community programs in Haiti that embrace and reflect the educational, social and cultural aspirations of the community. The majority of projects funded address community needs, encourages volunteerism and civic engagement, promote leadership with integrity, promote opportunities for marginalized groups, and include tangible products such as school buildings.

Although the Foundation has a vast range of objectives, it has a special focus on two areas: education and sustainability. The focus on education arises from a fundamental need across the country to increase access to quality education. Sustainability of each project funded is the utmost importance to the Foundation prior to taking on new projects as they seek to assist communities towards self-sufficiency as opposed to dependence on continued assistance.

To achieve these objectives, the Foundation, through direct cash and non-cash contributions, works alongside and through structured community organizations to ensure the smooth implementation of projects. The Foundation works with Governmental and non-Governmental Organizations throughout Haiti. The funds disbursed by the Foundation are grants that the receiving organizations will not be required to repay; however, the beneficiaries are required to keep and present accurate records on how all funds are utilized.

The operations of the Foundation are funded primarily by contributions from Uniogestion Holding S.A. (Digicel Haiti), a related party.

The registered office of the Foundation is located at Uniogestion Holding S.A. (Digicel Haiti) in Tergeau, Haiti.

2) BASIS FOR FINANCIAL STATEMENTS PREPARATION

(a) Accounting framework

The financial statements are prepared in conformity with International Financial Reporting Standards (IFRS).

These financial statements were approved by the CEO on June 19, 2019.

(Continued)
2) **BASIS FOR FINANCIAL STATEMENTS PREPARATION (CONTINUED)**

**(b) Basis of measurement**

These financial statements are presented on a historical cost basis, using the
accrual basis of accounting.

The fair value of the financial assets and liabilities is practically equal to their
cost.

**(e) Currency presentation**

The functional currency of the Foundation is the Haitian Gourde but at the
request of Management, the financial statements are presented in US Dollars.

**(d) Use of estimates and judgment**

In preparing these financial statements, Management must make estimates and
assumptions that affect the application of accounting policies and the reported
amounts of assets and liabilities, and the presentation of contingent assets and
liabilities, and the income and expenses of the year. Estimates and underlying
assumptions are reviewed continuously. Revisions to accounting estimates are
recognized in the period in which the estimates are revised and in future
periods affected. Although these estimates are based on Management's best
knowledge of current events and actions, actual results may differ from those
estimates.

The most significant financial statements accounts affected by estimates and
assumptions are:

<table>
<thead>
<tr>
<th>Note</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>6</td>
<td>Accounts receivable – impairment provision</td>
</tr>
<tr>
<td>8</td>
<td>Fixed assets – depreciation</td>
</tr>
<tr>
<td>9</td>
<td>Construction materials – valuation and obsolescence</td>
</tr>
</tbody>
</table>

According to Management, the financial statements were prepared on an
adequate basis using fair judgment in all material respects and in accordance
with the accounting policies summarized below.

(Continued)
3) **SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

(c) **Construction materials**

Construction materials are recorded at cost and represent a reserve of metal profiles, a frequently used material, difficult to find in Haiti, and paint. They are sold to contractors as needed.

(d) **Contributions**

Contributions to the Foundation represent cash and non-cash donations. Income from these donations is recognized when the conditions related to the transfer of assets from the contributor to the Foundation are met.

Cash contributions from Unigestion Holding S.A. (Digicel Haití) represent contributions received or receivable in cash from that company in Haiti.

Other cash contributions are provided by several international donors. Contributions received for charges to be recorded in future years are deferred until the year where the related charges are incurred.

Non-cash contributions are recorded as income when received, at their estimated fair market value by the Foundation.

(e) **Funding of projects and advances to contractors**

A contractual framework surrounds each construction / renovation of school project. Per the terms of the contract, specific phases of work are identified and give rise to payments to the contractors.

Payments made are recorded as advances to contractors on projects. During the year, as projects are completed, the related liability is set up with a corresponding charge to the funding of projects expenses; and, later on, the advances are eliminated against the liability.

Expenses for grants are expensed when the disbursements are approved with the exception of grants made for the construction of schools that are treated as described above.

(f) **Income taxes**

Due to its legal status, Digicel Haití Foundation is exempt from income taxes.

(Continued)
4) **FINANCIAL RISK MANAGEMENT (CONTINUED)**

**Operational risk**

Management has put in place procedures to ensure that all constructions/renovation of schools are in line with the estimates and that all disbursements are properly authorized and well documented.

Qualified engineers, working at Digital Haiti Foundation, regularly inspect the construction sites to ensure that the construction plans are followed, and not only in terms of the quality of the materials used but also in terms of the competence of the workers and of meeting the deadlines.

Also, proformas are obtained whenever possible and all checks need two signatures from top Management, when the payment is $100,000 or more. Between $100,000 and $50,000, the CFO or the Finance Manager may sign with a member of top Management. Under $50,000, the CFO may sign with the Finance Manager. Finally, adequate segregation of duties combined with restricted access to the accounting system contributes to minimizing operational risk. The accounting system is also designed to produce reports on a timely basis.

5) **CASH AND CASH EQUIVALENTS**

As of March 31, cash and cash equivalents are as follows:

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash</td>
<td>$862</td>
<td>921</td>
</tr>
<tr>
<td>Current account - gourdes</td>
<td>96,452</td>
<td>65,561</td>
</tr>
<tr>
<td>Current accounts - US dollars</td>
<td>12,347</td>
<td>111,133</td>
</tr>
<tr>
<td></td>
<td>$108,801</td>
<td>197,095</td>
</tr>
</tbody>
</table>

Only, the current account - gourdes bears interest.

6) **ACCOUNTS RECEIVABLE**

Accounts receivable include:

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contribution receivable from Unigasation Holding S.A. (Digital Haiti), a related company - gourdes</td>
<td>$528,446</td>
<td>262,415</td>
</tr>
<tr>
<td>Contractors</td>
<td>26,870</td>
<td>367</td>
</tr>
<tr>
<td></td>
<td>$555,316</td>
<td>262,782</td>
</tr>
</tbody>
</table>

(Continued)
10) CASH CONTRIBUTIONS – OTHERS

Cash contributions – others are as follows:

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Andrew Grene Foundation</td>
<td>$55,357</td>
<td>7,794</td>
</tr>
<tr>
<td>W.K. Kellogg Foundation</td>
<td>57,813</td>
<td>108,605</td>
</tr>
<tr>
<td>Revenue on sales of perfumes</td>
<td>8,701</td>
<td>1,929</td>
</tr>
<tr>
<td>Revenue on sales of paint</td>
<td>3,430</td>
<td>11,052</td>
</tr>
<tr>
<td>Happy Hearts Fund</td>
<td>•</td>
<td>01,830</td>
</tr>
<tr>
<td>Ethics Union Fiance</td>
<td>•</td>
<td>16,605</td>
</tr>
<tr>
<td>Mark McNeth</td>
<td>•</td>
<td>9,946</td>
</tr>
<tr>
<td>Iris O’Brien Foundation</td>
<td>7,301</td>
<td>3,215</td>
</tr>
<tr>
<td>Others</td>
<td>15,110</td>
<td>3,054</td>
</tr>
<tr>
<td></td>
<td>151,832</td>
<td>224,755</td>
</tr>
</tbody>
</table>

As of March 31, deferred income is as follows:

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sean W. Kerney</td>
<td>$3,876</td>
<td>8,801</td>
</tr>
<tr>
<td>Iris O’Brien Foundation</td>
<td>316</td>
<td>57,830</td>
</tr>
<tr>
<td>W.K. Kellogg Foundation</td>
<td>•</td>
<td>17,862</td>
</tr>
<tr>
<td>Happy Hearts Fund (a)</td>
<td>•</td>
<td>4,362</td>
</tr>
<tr>
<td></td>
<td>4,362</td>
<td>91,295</td>
</tr>
</tbody>
</table>

(a) This amount was refunded in 2019.

11) FUNDING OF PROJECTS

During the years ended March 31, the Foundation funded projects in the following fields:

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Construction and repairs of schools (a)</td>
<td>$1,163,372</td>
<td>1,731,308</td>
</tr>
<tr>
<td>Training (b)</td>
<td>943,069</td>
<td>722,145</td>
</tr>
<tr>
<td>Grants (c)</td>
<td>$708,743</td>
<td><strong>555,364</strong></td>
</tr>
<tr>
<td></td>
<td>2,459,184</td>
<td>3,051,751</td>
</tr>
</tbody>
</table>

12) SALARIES AND EMPLOYEE BENEFITS

Salaries and employee benefits are comprised of:

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries and benefits</td>
<td>$267,966</td>
<td>263,309</td>
</tr>
<tr>
<td>Bonuses</td>
<td>35,784</td>
<td>65,885</td>
</tr>
<tr>
<td></td>
<td>$303,750</td>
<td>329,194</td>
</tr>
</tbody>
</table>

The decrease mainly results from an employee who left the Foundation.

(Continued)
13) KONBIT POU CHANJMAN

In March 2017, Digeol Haiti Foundation launched a grants competition in honor of its 12th anniversary celebration. The initiative, entitled Konbit Pou Chanjman, sought to award 10 local organizations with US$ 10,000 each to implement a community project in one of the country’s 10 departments. Organizations desirous to implement a project were invited to apply for a grant in the following areas: education, culture, inclusion, access, livelihoods, and disaster prevention. More than 300 applications were received, demonstrating not only a great interest in the campaign, but also a great need for small grants across the country. The grants were disbursed totally during the year 2019 and are reflected in note 11c. Thus, the Board of Digeol Haiti Foundation decided to launch a second edition of the Konbit Pou Chanjman campaign in May 2018.

The second edition sought to award 15 local organizations with G 700,000 each to implement a community project in one of the country’s 10 departments. The number of applications increased to more than 450, of which 72 projects were selected for the second round which entailed field visits made by members of the Digeol Haiti Foundation staff and Board. 26 of the organizations visited were selected as finalists and were invited to Port-au-Prince in February 2018 for governance training and to present to the campaign jury. The grand finale scheduled for March 2019 had to be delayed to April due to social and political unrest experienced in early 2018.

In 2019 and 2018, as part of this initiative, the following expenses were incurred:

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Finalists’ lodging in Port-au-Prince</td>
<td>$39,377</td>
<td>$28,760</td>
</tr>
<tr>
<td>Visits to organizations</td>
<td>$22,971</td>
<td>$13,273</td>
</tr>
<tr>
<td>Inaugural gala</td>
<td>$8,120</td>
<td>$30,657</td>
</tr>
<tr>
<td>Advertising costs</td>
<td>$6,452</td>
<td>$7,641</td>
</tr>
<tr>
<td>Publication of the 10th Anniversary Book</td>
<td>-</td>
<td>$9,166</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>$4,615</td>
<td>$8,134</td>
</tr>
<tr>
<td></td>
<td>$82,970</td>
<td>$91,730</td>
</tr>
</tbody>
</table>

14) COMMITMENTS

At March 31, 2019, the Foundation is committed to pay $169,080 relating to the completion of the construction and rehabilitation of schools.

The Foundation is also committed to contribute to various non-profit organizations, as follows:

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td>$150,000</td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>