

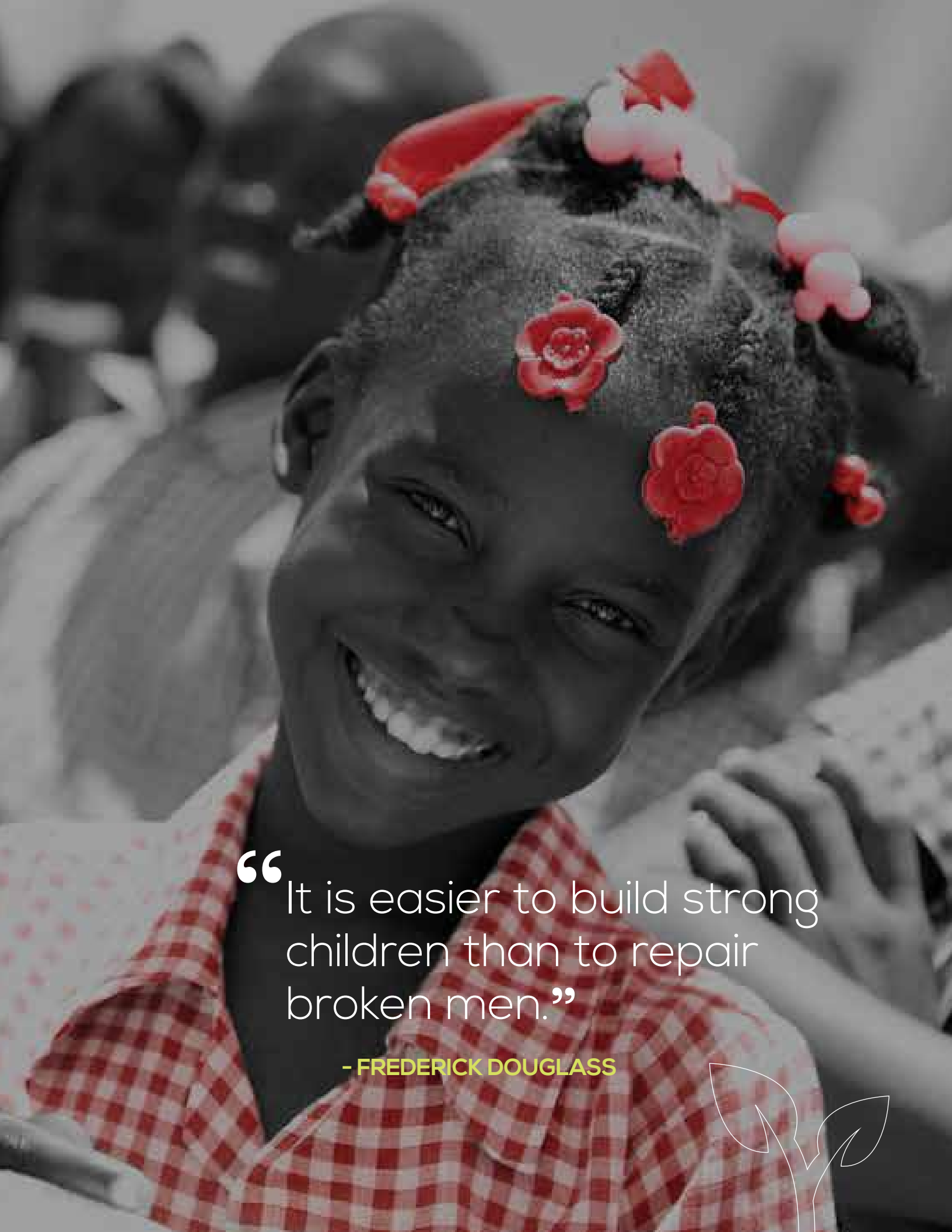
FONDATION

**Digicel**

Building a better future

A young boy in a white school uniform with a dark blue collar is smiling broadly. He is holding a paintbrush and painting a globe. In the background, another child is visible, also in a school uniform, looking towards the camera. The scene is set in a classroom with a blue wall and a window with white curtains.

**Annual  
Report**  
2014 - 2015



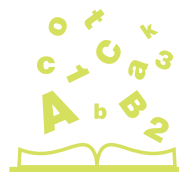
“It is easier to build strong children than to repair broken men.”

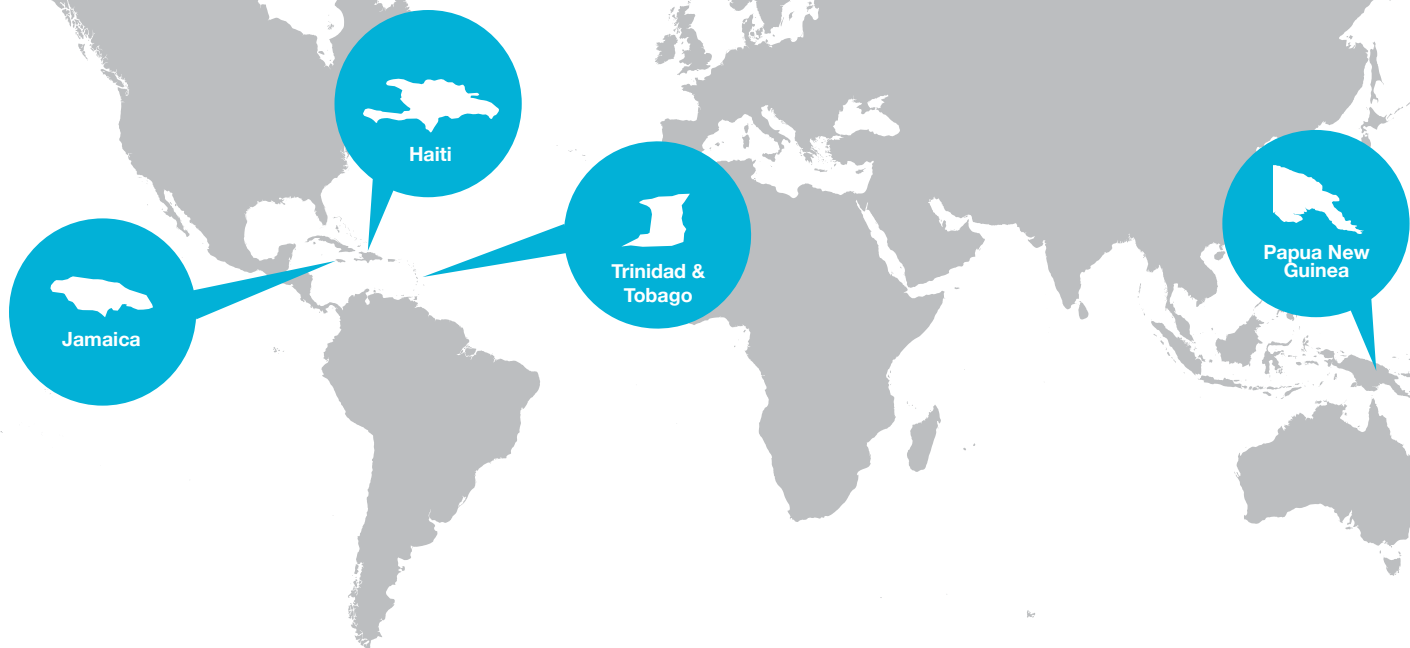
- FREDERICK DOUGLASS



# Table of Contents

02	Where we Work
03	Message from our Patron
04	Message from our Chairperson
05	Message from our CEO
06	Our Board and Staff
08	150 Schools Built Throughout Haiti
12	Teacher Training Program Update
14	Our Community Projects
22	Our Partners
24	Map of our Schools
26	Financial Statements





# Where we work

*“Each new step brings us closer to our goal of reducing the vulnerability of these countries while building strong and resilient communities.”*

For over 10 years now, the Digicel Foundation which is now present in 4 countries in the Caribbean and Pacific has been working tirelessly to support local government efforts to provide their populations with a better future. The latest United Nations Human Development Index report shows that, unfortunately, there is still a lot of work to be done in these four countries to improve their ranking among the 185 countries on the UN list.

communities. We are fully aware that human progress is a long process and that the right way forward is to provide current and future generations with quality education.

We fervently hope that our development programs, which include school building and community projects, will contribute to unleashing human potential and to developing the creativity and mindset required to make the communities self-sufficient.

While it is clear that major steps still have to be taken in order to reach a satisfactory Human Development Index ranking, we are, nevertheless, on the right track. Each new step brings us closer to our goal of reducing the vulnerability of these countries while building strong and resilient

Country	Population	HDI UN Ranking	Life Expectancy	GDP per Capita	Adult Literacy	Education Index
Jamaica	2.8 million	96	73.5	\$8,241	87%	0.668
<b>Haiti</b>	<b>10.3 million</b>	<b>168</b>	<b>63.1</b>	<b>\$1,575</b>	<b>48.7%</b>	<b>0.374</b>
Papua New Guinea	7.3 million	157	62.4	\$2,382	62.4%	0.376
Trinidad & Tobago	1.3 million	64	69.9	\$29,086	98.8%	0.700



# Message from our Patron Denis O'Brien

*“...the Digicel Foundation has also committed to 25 new projects, including the construction of new schools and the addition of new classrooms for existing ones.”*

This past year has been a particularly important year for the Digicel Foundation. In November we marked the inauguration of the 150th school. This was built as part of our construction programme which began in 2007 with our first school, Ecole Mixte Lagého in Thomazeau.

To everyone who helped achieve our goal of building 150 schools, spanning every department across Haiti, you have much to be proud of.

The aim of the Digicel Foundation is to support and work with existing schools and their community leaders to dramatically improve education in deserving communities across the country. We aim to do this by providing a new school that is safe and conducive to learning and by investing heavily in teacher training. This will have a huge long term impact for Haiti over the next 25 years.

Along the way to our 150th school, we overcame many challenges and many lessons were learned. One thing that remained consistent throughout was the drive to improve education in Haiti.

The first 20 schools were built between 2007 and 2008 under the dynamic leadership of our Chairman for the Digicel Haiti Foundation, Josefa Gauthier. The Board of Directors decision to expand the construction programme and build an additional 130 schools came two weeks after the devastating 2010 earthquake. This goal was challenging given all the difficulties Haiti faced at that time and I want to acknowledge the outstanding contribution of Elizabeth Headon and our current CEO, Sophia Stransky, for their incredible hard work and

dedication in completing this commitment. Thanks to them - and the many others who worked alongside them - today, 50,000 children attend these schools

The Digicel Foundation has always worked in close partnership with the Ministry of National Education and Vocational Training (MENFP) to improve the quality of education in Haiti and this massive undertaking would not have been possible without the cooperation of our donors, partners, beneficiaries, construction companies, workers, communities and others.

Looking forward, the Digicel Foundation has also committed to 25 new projects, including the construction of new schools and the addition of new classrooms for existing ones. Renovation work is also underway to give a fresh new look to the 20 schools built during the first tranche of our programme.

I would like to extend warm thanks to Josefa Gauthier for her involvement and her dedication to the cause of strong and self-sufficient communities in Haiti. My thanks also goes to Sophia Stransky and her team, who once again succeeded in meeting goals set for this fiscal year. To the members of the Foundation Board, I extend my deepest gratitude; thanks to our collaboration, we continue to make a real difference in sustainable development in Haiti.

Thank you.

A handwritten signature in black ink that reads "Denis O'Brien". The signature is fluid and cursive, with a large initial 'D'.

# Message from our Chairperson Josefa Gauthier



Each year that passes reinforces our decision to support education in Haiti. Last November, the community of Grande Savane at Saut d'Eau hosted the opening of the 150th school. The immense joy written on the faces of hundreds of parents present at the ceremony remains engraved in our hearts. This expression of pride visible on the faces of the community residents is priceless. This is what motivates us to work tirelessly every day to bestow this dignity on the country's most vulnerable families. This work not only improves the educational environment through the construction of new schools according to modern building standards, but it also makes it possible for those who work in the schools in these communities to improve their skills through our continuing education program. To date, 200 principals and 800 teachers who work in 114 of our schools have participated in this program.

I am also delighted by the impact that 23 community projects financed by the Digicel Foundation during this fiscal year have had on almost 79,000 beneficiaries. Among these community projects, we should mention our partnership with the NGO Camara, through which we are able to modernize the teaching provided in some of our schools and other educational institutions not built by the Foundation. In all, 26 schools have benefited from computer labs. With appropriate software and specialized training made available to 405 staff involved in this program, these computer labs, which contain a total of 300 PCs, provide added value for our children's education. This is totally in line with the quality education that we strive for within the Digicel Foundation.

I am deeply grateful to my colleagues on the Board for their commitment, the Digicel Foundation staff for the excellent work they did this fiscal year - and a special thank you to all Digicel employees who volunteered for various activities during the past year.

Once again, I renew the commitment of the Digicel Foundation to continue to work relentlessly every day toward our main goal, which is to build a better future for all the children of Haiti.

*“ This expression of pride visible on the faces of the community residents is priceless. This is what motivates us to work tirelessly every day to bestow this dignity on the country's most vulnerable families. ”*

A handwritten signature in black ink, which appears to be 'Josefa Gauthier'. The signature is written in a cursive, flowing style.



## Message from our CEO Sophia Stransky

*“...the Digicel Foundation is pleased to have surpassed its goal of training 600 teachers and school directors by 2015.”*

As we close out this fiscal year, it isn't so much the many challenges we had to overcome that are etched in my mind, but the difference we made in the lives of thousands of people. Absorbed by our daily work and intent on staying the course to reach our goal of strengthening communities and more particularly improving the quality of education within them, we select high-potential projects that will have a positive impact on Haiti's most vulnerable.

From the standpoint of the Digicel Foundation, we make it a matter of pride to carry out projects throughout the country's 10 departments, and very often in the remotest areas. Over the past 12 months, primary education remained our main area of focus in relation to our school construction and continuing education programs. We delivered on our commitment of building 150 schools and inaugurated our last project Ecole Nationale de Grande Savane on November 19th of 2014. As part of the inaugural celebration, the Digicel Foundation also honored the best performing schools and teachers from our continuing education program which is constantly expanding to accommodate the growing number of participants which come with each new school construction project. This said, the Digicel Foundation is pleased to have surpassed its goal of training 600 teachers and school directors by 2015.

Our community grants program allows the Digicel Foundation to reach a wide range of beneficiaries and to invest in other projects which are very often related to education but not limited to primary education. Of the 23 projects that were financed throughout the past fiscal year a great number focused on training in areas such as

entrepreneurship, computer literacy, special needs, adult literacy, in addition to several vocational trainings. We are delighted with the flexibility that the community grant program offers and to be able to help support deserving local organizations who like the Digicel Foundation aim to build a stronger Haiti.

I would like to take this opportunity to renew my very warm thanks to Chairman Denis O'Brien for his unwavering commitment to Haiti and allowing for all of this work to be possible. My thanks also to our Non-Executive Chairman for her sound advice. I would like to congratulate my staff at the Foundation for the excellent work they have done during the past year and I thank the members of the Board from the bottom of my heart for their availability and ongoing support.

Lastly, a special thank you to all of our donors and partners who continue to support the Digicel Foundation in its noble mission. The 740,000 direct beneficiaries of the Digicel Foundation are extremely grateful to you.

A handwritten signature in black ink that reads "Sophia Stransky". The signature is fluid and cursive, written in a professional style.

# Our Board & Staff



▲  
Maarten Boute



▲  
Josefa Gauthier



▲  
Alcio Febé



▲  
Geneviève Michel

## From left to right:

Charles Leslie Metellus, Lafalaise Audate, Fritz Gérald Joseph, Darline C. Aimé, Su-yen Bertrand, Rachel Pierre-Champagne, Sophia Stransky







▲  
Su-yen Fombrun



▲  
Vanessa Legros



▲  
Marie H el ene Perron



▲  
Mark McGrath



▲  
Evelyn Th eard



▲  
St ephanie Andr e

**From left to right:**  
Josefa Gauthier, Esther Policard Clotaire, Winda Sylvain, Rudolf Roux,  
Cherby Fortun e, Celder D esir, Marckens Armony



# 150 schools built throughout Haiti

Eight (8) years after the launch of its activities, the Digicel Foundation whose priority area of focus is education, has made significant impact with the construction of 150 schools benefitting over 50,000 children across Haiti. It has been a journey which has led the Digicel Foundation throughout the country's 10 departments and even more critically, in rural communes often overlooked because of the difficulties they presented with regards to access and availability of materials.

On November 19, 2014, the Saut d'Eau community hosted the inauguration of the Foundation's 150th school construction, Ecole Nationale de Grande Savane, in the presence of Mr. Nesmy Manigat, Minister of National Education and Vocational Training, Mr. Denis O'Brien, our Founder, members of senior management, Digicel employees, and dozens of representatives from partner institutions.

Over one hundred parents also attended this ceremony, filled with words of gratitude from parents and area beneficiaries. Not long ago, the Ecole Nationale de Grande Savane operated under a canvas-covered arbor, with nothing separating its classrooms from each other.

Thanks to the collaboration of partner institutions such as the W.K. Kellogg Foundation, Happy Hearts Funds, and NRG, the Ecole Nationale de Grande Savane enjoyed a transformation with new premises that are now in compliance with current standards for earthquake- and cyclone-resistant structures. The fully furnished school includes nine classrooms, an administration, a multi-purpose court, a sanitation block, as well as a computer lab and a library.

Congratulations to Rudolf Roux, Friz-Gérald Joseph and Cherby Fortuné, the engineers from our construction team who handled this project and so many others with great success.









## Teacher training

# Program Update

The Haitian government has made a considerable effort to improve access to education in Haiti over the past years. The number of children in school has increased significantly and the focus is now shifting to improving the quality of education provided to the children. However, there is still a great deal of work to be done in light of the June 2014 report from the Ministry of National Education and Vocational Training (MENFP) which showed that 25% of 6th year students failed their official examinations.

In addition to these less than satisfactory official examination results, it should be noted that there is a significant number of untrained or under-qualified teachers in the Haitian education system. The MENFP report dated September 2014 stated that, out of 170,000 teachers, 85% were not sufficiently trained.

The Digicel Foundation continues to be very concerned by this situation given that the majority of the schools it has built are elementary schools. In an effort to contribute to this undertaking, in August 2012, in partnership with the Université du Québec à Montréal (UQAM), the Université Quisqueya, the Ecole Normale Ayiti Education and GRAHIN-Monde, the Foundation launched a continuing education program to train 20 teachers-trainers who would then work with teachers in our schools.

Three (3) years after this program's launch, satisfying results have been observed. In the last fiscal year, 34 new schools were added, 265 teachers were trained and 43 new principals joined the program. To date, this training has already benefitted over 800 teachers and 200 school principals who are teaching in 114 of our schools. Over 2,000 support hours have already been provided to these elementary teachers.

In addition to a 3-week summer training program in Mazonod, Camp-Perrin, teachers were observed in classrooms by trainers throughout the school year to evaluate progress and provide corrective measures where necessary in improving teachers' basic capacity in language, math and pedagogy skills.

Two additional phases are set to launch during the next summer vacation for teachers who successfully completed phase 1 and to reinforce the leadership role of school directors.





## Honoring & investing in Teacher-Trainers



Education is a lifelong investment no matter one's age. While the Foundation's priority has been to invest in primary schools, it realized that improvements in Haiti's education program cannot be solely devoted to elementary education programs. For this reason, the Digicel Foundation supported the continuing education of its trainers. In March 2014, 20 teacher-trainers were honored and recognized as graduates of Université du Québec à Montréal (UQAM) for completing 10 training modules in pre-school and primary education systems.

After successfully completing the program within two and a half years, the trainers can more confidently help build the capacity of teachers in Haiti as the system continues to take different directions to progress and improve its quality and standards.

## Strengthening school Administrator's capacity



The Digicel Foundation firmly believes that a good overall dynamic is essential for fostering a high-quality learning environment for children. And this dynamic must come first from the school administrative staff. Therefore, for the past two years, training sessions have been held for our school principals. The latest was a five-day course which covered themes including the principal's pedagogical role, administrative management, the school board, and work contracts.

Another session will be held this summer to strengthen the concepts learned during the latest training sessions. It will cover the practical aspects of school administration and community participation in school life.



# Our Community Projects

Resolutely determined to continue its commitment to contribute to the development and strengthening of communities in Haiti, the Digicel Foundation has, once again – in the fiscal year 2014-2015 – funded community projects.

23 community projects were funded with a total of 78,788 beneficiaries affected. These community projects have covered a variety of areas, including capacity building, social inclusion, economic development, environment, sports, etc.



## Partner testimonials

# Organisation des Jeunes en Action pour le Développement d'Haïti (OJADH)



At the beginning of the year 2000, a group of youth from the Delmas community took the initiative to establish a literacy program through an association called "Organisation des Jeunes en Action pour le Développement d'Haïti." Its primary goal is to work to improve the community's living conditions from a social, moral and economic perspective.

After several unsuccessful attempts with several in-country institutions, the Digicel Foundation responded positively to an OJADH request and decided to finance its activities for 2014 as well as the acquisition of certain tools and supplies to ensure the continuation of the program. The Foundation was convinced of the program's feasibility and positive impact on the lives of people in the community. Thanks to this support, 118 adults have learned to read and write of which 95% were women. To facilitate the learning of writing skills, the organizers used Crochet as a method for the participants to familiarize themselves more easily with the gestures required to manipulate a pen. It was also an

opportunity for these women to learn a new skill - an added value that will help them become self-sufficient so that they can meet certain economic needs of their families.

Today, after 14 years in operation, OJADH has already provided literacy for approximately 781 participants. Three of them are currently getting a formal education, with two in the 9th grade and one in the 5th grade.

In the name of all of these beneficiaries, the OJADH committee extends its deepest gratitude to the Digicel Foundation.

*Jean Léon Sanon, Head of Program*



## Partner testimonials

# Bureau du Secrétaire d'Etat à l'Intégration des Personnes Handicapées (BSEIPH)



For several years now, the Office of the Secretary of State for the Integration of Disabled Persons in Haiti (BSEIPH) and the Digicel Foundation have had a very fruitful and productive partnership working with the disabled.

The Digicel Foundation has worked closely with BSEIPH by providing technical and financial support for two revenue-generating projects which have provided the disabled beneficiaries an opportunity to take control of their own lives by implementing small ventures to gain greater income and have a better social life. As Secretary of State, I believe that, thanks to this contribution, the Digicel Foundation has taken another step in the right direction by choosing to take part in the construction of a more inclusive Haitian society for which we are all fighting.

With this in mind, I would like to publicly recognize Digicel's social responsibility in integrating the disabled community. By investing some of its profits in this cause and in productive social programs, it has demonstrated its desire to fight against social exclusion and poverty. I hope it will continue to do so for the many years to come.

**Gérald Oriol, Secretary of State for the Integration of Disabled Persons in Haiti**



## Partner testimonials

### EDEM Foundation



EDEM, a non-profit organization based in Ile-a-Vache, would like to thank the Digicel Foundation for its assistance in helping organize an entrepreneurship program to empower 15 trainers living on the island. The training provided by Etre Ayisyen will play a key role in creating sustainable capacity building on Ile-a-Vache and in supporting the development of local resources for new business owners and entrepreneurs.

Among those who assisted the training were 3 members of the local woman's organization KOFASI (Konbit Fanm Nan Sid) who are now using their skills to market a hot sauce named "Flanm" which they recently launched in partnership with some Diaspora investors.

EDEM hopes to continue to cultivate a niche of entrepreneurs on the island of Ile-a-Vache and build their capacity in order to grow the local economy.

*Jean Patrick Lucien, Founder*



## Partner testimonials

# Réunion Sportive d'Haïti



Reunion Sportive d'Haïti ("RS Haïti") is a Haitian and Maryland-based non-profit organization dedicated to the well-being of children in Haiti. Its mission is to build skills, character, and community through sports and education in order to allow children to reach their full potential in society. Its strategy is grounded in a shared vision that all children should be able to live in a decent environment in which their basic needs are met and in which they can grow up to be responsible citizens and make valuable contributions to their society.

With funding from the Digicel Foundation, RS Haïti recently completed the construction of 20 toilets in the village of Roche-Jabouin, located in the commune of Port-Salut. This village is pressed between red dirt mountains and the open sea, dependent on subsistence farming and fishing. Its people are living at the margin of human existence, in extreme poverty, without electricity or basic medical care. Its roads are rocky, making it almost inaccessible to the outside world. The village didn't have an elementary school until Digicel Foundation built one in 2012 and until recently over 80% of the population did not have access to toilets and defecated in open fields and by the ocean, with disastrous

impacts on their health. This open defecation practice led to a high prevalence of fecal-borne diseases in children.

Because of the Digicel Foundation, half of the population now has access to toilets. Consequently, the number of children with parasitic infection is decreasing. The environment in the community is becoming healthier and the quality of life is improving.

*Jean Michel Voltaire, Chairman*







## Thank you to the **Digicel Staff**

*To encourage Digicel employees social involvement, the Digicel Foundation organized different initiatives throughout the year, regularly calling upon volunteers who always answered the call with great excitement. Thanks to the enthusiasm of our Digicel colleagues, the following activities took place:*



### **Volunteer Days**

Over the past fiscal year, two volunteer days took place. The first was organized in Furcy to decorate classrooms and plant trees in the Collège Antoine Frère Adrien, newly built by the Digicel Foundation. This school, the only one in the area, will welcome over 300 children. The second volunteer day took place in the École Immaculée Conception de Turgeau during the Carnival season. The school children will long remember this extraordinary day which included entertainment provided by a clown, good music, and gifts for everyone, etc. The children also learned how to make hats and masks and paint tchatchas using very simple materials.

## Book Drive

To kick-start the library for our 150th school, we prevailed upon the generosity of Digicel employees to collect reading materials for the children of the Ecole Nationale de Grande Savane. We warmly thank all of our colleagues who donated books and who contributed financially through Digicel TchoTcho. Employee contributions were supplemented by a substantial donation from the Happy Hearts Fund. Thanks to this bigheartedness, students ages 6 to 18 now enjoy a superb school library.



## Assorossi Tea Challenge

This year, to bring some joy to the elderly in the community nursing home in Port-au-Prince, the Digicel Foundation organized a "Assorossi Tea Challenge" to raise funds with the participation of the employees from Digicel's technical department.

Maarten Boute, Digicel Haiti's President, launched the event and was followed by dozens of employees. Each person named had to drink a glass of assorossi tea and give a minimum of 100 Gourdes while naming 3 other persons to take the challenge next. A total of 40,000 Gourdes was collected and will be used to organize entertainment for the elderly in the community nursing home. Employees also donated articles of clothing. Thanks go out to all who participated.

## Eunice Kennedy Shriver Day

Together with the National Special Olympics Committee, the Digicel Foundation organized a soccer game between Digicel employees and Special Olympics athletes to commemorate Eunice Kennedy Shriver Day. The main goal of this first edition in honor of the Founder of the International Special Olympics Games was to promote inclusion. The athletes of the two teams outdid themselves, cheered on by the excellent rara band.

The second edition has already been planned for next year.



# Our Partners

## Donors



Digicel • Happy Hearts Fund • W.K. Kellogg Foundation • Mary Black Foundation

## Partners

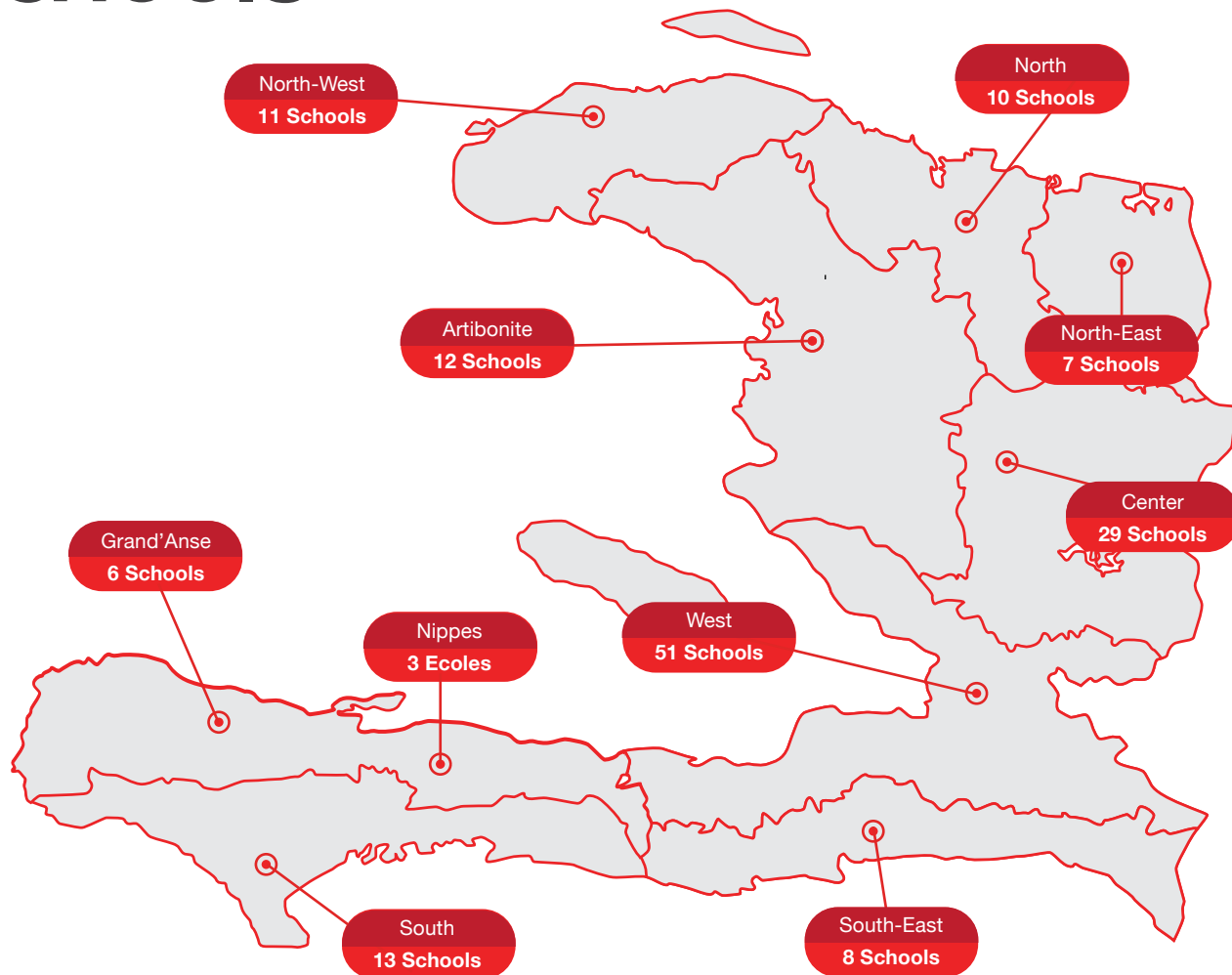


Brac • Camara • Etre Ayisyen • FOKAL • Mercy & Sharing • BSEIPH • CPFO • Care • EDEM • Nos Petits Frères et Soeurs • OJADH • Réunion Sportive d'Haïti • Anseye Pou Ayiti • UNEPH • UQAM • UNIQ • Special Olympics





# Map of our Schools



## North-East

1. Ecole Nationale de Moussignac
2. Ecole Nationale Mixte Ti Laurier
3. Ecole Fondation Retour à La Joie
4. Ecole St François Xavier
5. Ecole des Sœurs Salésiennes de Ouanaminthe
6. Lycée National Romulus Pierre de Grand Bassin
7. Ecole Nationale de Martin (Gens de Nantes)

## North

8. Ecole La Référence
9. Collège Baptiste Salem
10. Ecole Nationale Mixte de la Bruyère

11. Ecole Nationale Carrefour des Pères
12. Ecole Communautaire de Mayaya, La Victoire
13. Ecole Nationale Mixte du Borgne
14. Ecole Nationale Bas Pinal
15. Ecole Marie Auxiliatrice des Sœurs Salésiennes de Don Bosco
16. Ecole Nationale La porte
17. Ecole Frère Saint Joseph (FIC)

## North-West

18. Ecole Nationale de Dolcine
19. Ecole Briere Hyacinthe
20. Ecole Colette
21. Ecole Acadien

22. Ecole Nationale de Catron
23. Ecole Nationale de Passe Catabois
24. Ecole Nationale de Golas
25. Ecole Boisrond Tonnerre de Bravar
26. Ecole Presbytérale de Sainte-Anne
27. Ecole Jean Marie Vianey
28. Lycée de la Nativité

## Center

29. Ecole Nationale de Thomassique
30. Ecole Sainte Claire de Saut d'Eau
31. Ecole Annonciation de Bernaco
32. Ecole Bon Samaritain de Loncy
33. Ecole La Pléiade de Cange

- 34. Ecole Main Divine de Sylguerre
- 35. Ecole Ste Croix de Hicaque
- 36. Ecole Presbyterale St Benoit La Boule
- 37. Ecole Saint Marc de Cabestor
- 38. Ecole St Paul de Morne Thomonde
- 39. Ecole Foyer des Enfants de Desbayes
- 40. Ecole Bon Samaritain de Sarazin
- 41. Ecole Foyer Divin de Lacheteau
- 42. Ecole Bon Berger de Gros Moulin
- 43. Ecole Bon Samaritain de Thomonde
- 44. Centre Familial d'Etude et d'Apprentissage (CFEA)
- 45. Ecole Marie Auxiliatrice
- 46. Ecole Mixte Eben-Ezer
- 47. Institution Chrétienne de la Restauration
- 48. Ecole Nationale Colombier
- 49. Ecole Communautaire Mixte St Esprit de Colladère
- 50. Ecole Notre Dame du Perpétuel Secours de Lascahobas
- 51. Ecole Saint Jean Baptiste d'Epain
- 52. Ecole Saint Michel de Morne Mouton
- 53. Ecole St Francois de Corporant
- 54. Ecole Roche la Pierre de Lascahobas
- 55. Ecole Nationale de Monte Grande
- 56. Ecole Nationale de Grande Savane
- 57. Ecole Nationale Rivière Cannot Madame Jacques

## Artibonite

- 58. Ecole Communautaire de Bigue
- 59. Ecole Nationale St Michel de l'Attalaye
- 60. Ecole Mixte Presbyterale Sacré Coeur
- 61. Ecole Mixte La Providence
- 62. Ecole Marie Citée Morisset de Sanoix
- 63. Institution Mixte Jean-Francois Biassou
- 64. Ecole Mère St. Alvire
- 65. Ecole St Pierre Claver
- 66. Ecole Nationale de Goyavier
- 67. Ecole Bon Berger de Canal Bois
- 68. Ecole AEMSA
- 69. Ecole St Joseph Emaus

## West

- 70. Institution Mixte Les Papillons Légers
- 71. Ecole Mixte Lageho
- 72. Ecole Notre Dame du Perpétuel Secours
- 73. Ecole Anglicane de Melier
- 74. Ecole Communautaire Fond d'Oie

- 75. Les Petits Diamants Rouges de Montessori
- 76. Ecole Evangélique Chrétienne de Gressier
- 77. Collège Mixte Georges Derex
- 78. Institution Mixte Henry Christophe
- 79. Ecole des Frères Louis Borno
- 80. Ecole Mixte Ministère de Jésus Christ
- 81. Collège Mixte La Précision
- 82. Ecole Mixte Source d'Espoir
- 83. Institution Toussaint Louverture
- 84. Ecole Wesner Ovide
- 85. Ecole Communautaire de Germain
- 86. Ecole Fraternité de Petite Source
- 87. Ecole Communautaire de la Fraternité de Gros Mangle
- 88. Institution Mixte les Frères d'Abraham
- 89. Ecole Saint Patrick
- 90. Collège Andrew Grene
- 91. Ecole Primaire Boisrond Tonnere
- 92. Collège Classique d'Haiti
- 93. Ecole Charles H. Mason
- 94. Ecole Primaire Mixte Emmanuel
- 95. Ecole Immaculée Conception
- 96. Ecole Le Joly Garden
- 97. Ecole Les Lauriers de Saint Martin
- 98. Ecole Mère Louise
- 99. Annexe Petit Agneau
- 100. Ecole Petit Agneau
- 101. Ecole Mixte Rescue One Child
- 102. Ecole Communale de Portail Léogane
- 103. Collège le Réformateur
- 104. Ecole Union des Apôtres
- 105. Ecole Communautaire St Jeanne de Chantal
- 106. Institution Scolaire MUSPAN
- 107. Institut Adventiste Etam Croix des Bouquets
- 108. Institution Mixte Foyer des Archanges
- 109. Ecole Pre-Scolaire Saint Joseph
- 110. Ecole Nationale de Trou Canari
- 111. Ecole Anne-Marie Javouhey
- 112. Ecole Jean Marie Guilloux
- 113. Institution de Formation Educative de Bois Tombe
- 114. Internat Sainte Madeleine
- 115. Collège Frère Adrien
- 116. Internat Sainte Madeleine
- 117. Institution Chrétienne de la Restauration

- 118. Collège Immaculée Conception
- 119. Ecole Atelier de Corail
- 120. Collège Notre Dame du Perpétuel Secours

## South-East

- 121. Ecole Nationale de Marbiale
- 122. Ecole Pa Nou
- 123. Ecole Marie Reine Immaculée
- 124. Ecole Moderne de Savanette
- 125. Ecole Nationale Charles Moravia
- 126. Ecole Sainte Thérèse
- 127. Ecole Nationale Mare Ramier
- 128. Ecole Frères Clément

## Nippes

- 129. Ecole Nationale St Michel du Sud
- 130. Lycée National Ste Catherine
- 131. Ecole Nationale Grande Rivière Jolie

## Grand'Anse

- 132. Collège Immaculée Conception
- 133. Centre Communautaire Perpetuel Secours
- 134. Ecole Nationale André
- 135. Ecole la Voie des Anges
- 136. Collège St. Raymond
- 137. Ecole Nationale de Dame Marie

## South

- 138. Ecole Nationale de Fond des Blancs
- 139. Centre d'Etudes de Gamaliel
- 140. Ecole Bienheureux Joseph Gerard de Roche-Jabouin
- 141. Ecole Bon Samaritain
- 142. Ecole Communautaire de Nathan
- 143. Ecole Nationale Mixte de Tiburon
- 144. Centre Unifié de Mersan
- 145. Ecole Saint Francois d'Assise
- 146. Centre de Recherche et de Formation Weedy Alexis (CREFWA)
- 147. Ecole de la Cooperative des Planteurs de Vetiver de Debouchette
- 148. Ecole Nouvelle Vision de Cavillon
- 149. Ecole Saint Dominique
- 150. Ecole Fondation l'Athlétique d'Haiti

## **Independent Auditors' Report**

The Board of Directors  
Digicel Haiti Foundation:

We have audited the financial statements of Digicel Haiti Foundation which comprise the balance sheet as of March 31, 2015 and the statements of income and expenses, of changes in fund balance, and of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory notes.

### ***Management's responsibility for the financial statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with International Financial Reporting Standards. This responsibility includes: designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error, selecting and consistently applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

### ***Auditors' responsibility***

Our responsibility is to express an opinion on the financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal controls relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.



The Board of Directors  
Page 2

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

*Opinion*

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Digicel Haiti Foundation as of March 31, 2015, and the results of its operations and its cash flows for the year then ended, in conformity with International Financial Reporting Standards.

*Meinvi - Pierre - Cabinet d'Experts - Comptables*

Port-au-Prince, May 27, 2015

# FINANCIAL STATEMENTS

Expressed in US Dollars

## Digicel Haiti Foundation Balance Sheets

March 31, 2015 and 2014

	Notes	2015	2014
<b>CURRENT ASSETS</b>			
Cash and cash equivalents	5	\$ 279,651	269,173
Accounts receivable, net	6	427,430	10,443
Advances to contractors for projects	7	260,435	1,356,277
Advances to suppliers and others		23,691	95,160
Construction materials		<u>58,750</u>	<u>-</u>
		<b>1,049,957</b>	<b>1,731,053</b>
<b>FIXED ASSETS, NET</b>			
	8	<b>52,752</b>	<b>8,373</b>
		<b>1,102,709</b>	<b>1,739,426</b>
<b>CURRENT LIABILITIES AND NET ASSETS</b>			
Accounts payable	9	<b>58,271</b>	144,759
<b>NET ASSETS</b>			
Fund balance		<b>1,436,278</b>	1,910,646
Translation adjustment		<u>(391,840)</u>	<u>(315,979)</u>
		<b>1,044,438</b>	<b>1,594,667</b>
		<b>\$ 1,102,709</b>	<b>1,739,426</b>

See accompanying notes to financial statements

# FINANCIAL STATEMENTS

Expressed in US Dollars

## Digicel Haiti Foundation Statements of Income and Expenses Years ended March 31, 2015 and 2014

	Notes	2015	2014
<b>INCOME</b>			
CONTRIBUTIONS:			
Cash contributions – Unigestion Holding S.A. (Digicel Haiti)		\$ 8,797,163	8,209,124
Cash contributions – others	10	<u>531,484</u>	<u>763,091</u>
		<u>9,328,647</u>	<u>8,972,215</u>
OTHER INCOME:			
Foreign exchange (loss) gain		<u>(22,894)</u>	<u>22,518</u>
<b>TOTAL INCOME</b>		<b>9,305,753</b>	<b>8,994,733</b>
<b>EXPENSES</b>			
FUNDING OF PROJECTS	11	9,135,184	9,235,833
ADMINISTRATIVE EXPENSES:			
Salaries and employees benefits	12	427,674	384,061
Travel		50,927	37,543
Professional fees		31,013	31,074
Car rentals		24,869	21,129
Marketing		24,163	14,635
Depreciation	8	6,320	5,676
Others		<u>79,971</u>	<u>56,527</u>
		<u>644,937</u>	<u>550,645</u>
<b>TOTAL EXPENSES</b>		<b>9,780,121</b>	<b>9,786,478</b>
<b>Surplus of expenses over income</b>		<b>\$ (474,368)</b>	<b>(791,745)</b>

See accompanying notes to financial statements

# FINANCIAL STATEMENTS

Expressed in US Dollars

## Digicel Haiti Foundation Statements of Changes in Fund Balance Years ended March 31, 2015 and 2014

	Fund balance	Translation adjustment	Total
<b>Balance as of March 31, 2013</b>	<b>\$ 2,702,391</b>	<b>(244,034)</b>	<b>2,458,357</b>
Surplus of expenses over income	(791,745)	-	(791,745)
Translation adjustment	-	(71,945)	(71,945)
<b>Balance as of March 31, 2014</b>	<b>\$ 1,910,646</b>	<b>(315,979)</b>	<b>1,594,667</b>
Surplus of expenses over income	(474,368)	-	(474,368)
Translation adjustment	-	(75,861)	(75,861)
<b>Balance as of March 31, 2015</b>	<b>\$ 1,436,278</b>	<b>(391,840)</b>	<b>1,044,438</b>

See accompanying notes to financial statements



# FINANCIAL STATEMENTS

Expressed in US Dollars

## Digicel Haiti Foundation Statements of Cash Flows Years ended March 31, 2015 and 2014

	Notes	2015	2014
<b>OPERATING ACTIVITIES</b>			
Surplus of expenses over income		\$ (474,368)	(791,745)
Adjustments to determine net cash flows provided by operating activities:			
Depreciation	8	6,320	5,676
Translation adjustment		(75,861)	(71,945)
Net changes in current assets and current liabilities:			
Decrease in advances to employees		-	37
Decrease (increase) in advances to contractors for projects		1,095,842	(598,256)
Decrease (increase) in advances to suppliers		71,469	(95,160)
Increase in construction materials		(58,750)	-
Increase (decrease) in accounts receivable, net		(416,987)	1,318,799
(Decrease) increase in accounts payable		<u>(86,488)</u>	<u>39,095</u>
<b>Net cash flows provided by (used in) operating activities</b>		<b>61,177</b>	<b>(193,499)</b>
<b>INVESTING ACTIVITIES</b>			
Increase in fixed assets		(51,000)	-
Translation adjustment	8	<u>301</u>	<u>409</u>
<b>Net cash flows (used in) provided by investing activities</b>		<b>(50,699)</b>	<b>409</b>
Net, increase (decrease)		<b>10,478</b>	(193,090)
Cash and cash equivalents at beginning of year		<b>256,137</b>	451,221
Effect of foreign exchange on cash and cash equivalents at beginning of year		<u>13,036</u>	<u>11,042</u>
<b>Cash and cash equivalents at end of year</b>	5	<b>\$ 279,651</b>	269,173

See accompanying notes to financial statements

# FINANCIAL STATEMENTS

## Notes to Financial Statements

### 1) **ORGANIZATION**

"Fondation Digicel Haiti" (Digicel Haiti Foundation: the Foundation) is a private, non-profit organization founded by Mr. Denis O'Brien. The official authorization and by-laws of the Foundation were registered at the Mayor's office in Pétionville on February 27, 2007 and published in Le Moniteur on April 3, 2008. The objectives of the Foundation are to promote community programs in Haiti that embrace and reflect the educational, social and cultural aspirations of the community. The majority of projects funded address community needs, encourages volunteerism and civic engagement, promote leadership with integrity, promote opportunities for marginalized groups, and include tangible products such as school buildings.

Although the Foundation has a vast range of objectives, it has a special focus on two areas: education and sustainability. The focus on education arises from a fundamental need across the country to increase access to quality education. Sustainability of each project funded is the utmost importance to the Foundation prior to taking on new projects as they seek to assist communities towards self-sufficiency as opposed to dependence on continued assistance.

To achieve these objectives, the Foundation, through direct cash and non-cash contributions, works alongside and through structured community organizations to ensure the smooth implementation of projects. The Foundation works with Government and Non-Governmental Organizations throughout Haiti. The funds disbursed by the Foundation are grants that the receiving organizations will not be required to repay; however, the beneficiaries are required to keep and present accurate records on how all funds are utilized.

The operations of the Foundation are funded primarily by contributions from Unigestion Holding S.A. (Digicel Haiti), a related party.

The registered office of the Foundation is located at Unigestion Holding S.A. (Digicel Haiti) in Turgeau, Haiti.

### 2) **BASIS FOR FINANCIAL STATEMENTS PREPARATION**

#### (a) **Accounting framework**

The financial statements are prepared in conformity with International Financial Reporting Standards (IFRS).

These financial statements were approved by the CEO on July 1<sup>st</sup>, 2015.

# FINANCIAL STATEMENTS

Expressed in US Dollars

## 2) **BASIS FOR FINANCIAL STATEMENTS PREPARATION (CONTINUED)**

### (b) **Basis of measurement**

These financial statements are presented on a historical cost basis, using the accrual basis of accounting.

The fair value of the financial assets and liabilities is practically equal to their cost.

### (c) **Currency presentation**

The functional currency of the Foundation is the Haitian Gourde but at the request of Management, the financial statements are presented in US Dollars.

### (d) **Use of estimates and judgment**

In preparing these financial statements, Management must make estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, and the presentation of contingent assets and liabilities, and the income and expenses of the year. Estimates and underlying assumptions are reviewed continuously. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in future periods affected. Although these estimates are based on Management's best knowledge of current events and actions, actual results may differ from those estimates.

According to Management, the financial statements were prepared on an adequate basis using fair judgment in all material respects and in accordance with the accounting policies summarized below.

## 3) **SIGNIFICANT ACCOUNTING POLICIES**

The accounting policies set out below have been applied consistently to all periods presented in these financial statements.

### (a) **Conversion of foreign currencies**

Transactions denominated in currencies other than the functional currency are recorded in the functional currency at the actual exchange rates existing at the dates of the transactions.

Monetary assets and liabilities denominated in currencies other than the functional currency are reported at the exchange rates prevailing at the year-end. Any unrealized gain or loss arising from a change in exchange rates subsequent to the date of the transaction is included as foreign exchange gain or loss in the statement of income and expenses.

# FINANCIAL STATEMENTS

Expressed in US Dollars

## 3) **SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

### (a) **Conversion of foreign currencies (continued)**

The presentation currency is the US dollar. In accordance with IAS 21, the results and financial position of the Foundation expressed in the functional currency are translated into the presentation currency as follows:

- Assets and liabilities for each balance sheet presented, are translated at the closing rate at the date of each balance sheet;
- Net assets other than income for the year are translated at year-end exchange rates;
- Income and expenses for each income statement are translated at average exchange rates.

All resulting exchange differences are recognized as a separate component of net assets.

### (b) **Cash and cash equivalents**

Cash and cash equivalents are cash on hand and bank current accounts which are readily convertible into cash without notice. These are reflected at cost.

### (c) **Construction materials**

Construction materials represent a reserve of frequently used materials, difficult to find in Haiti. They are kept at the supplier and are valued at cost.

### (d) **Contributions**

Contributions to the Foundation represent cash or non-cash donations. Income from these donations is recognized when the conditions related to the transfer of assets from the contributor to the Foundation are met.

Cash contributions from Unigestion Holding S.A. (Digicel Haiti) represent contributions received or receivable in cash from the local company in Haiti.

Other cash contributions are provided by several international donors.

Contributions received for charges to be recorded in a future year are deferred until the year where the related charges will be incurred.

Non-cash contributions are recorded as income when received, at their estimated fair market value to the Foundation.

# FINANCIAL STATEMENTS

Expressed in US Dollars

## 3) **SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

### (e) **Funding of projects and advances to contractors**

A contractual framework surrounds each construction / renovation of school project. Per the terms of the contract, specific phases of work are identified and give rise to payments to the contractors.

Payments made are recorded as advances on projects. During the year, as projects are completed, the advances are eliminated and the related liability is set up with a corresponding charge to the funding of projects expenses.

Expenses for grants are expensed when the disbursements are approved with the exception of grants made for the construction of schools that are treated as described above.

### (f) **Income taxes**

By virtue of its legal status, Digicel Haiti Foundation is exempt from income taxes.

## 4) **FINANCIAL RISK MANAGEMENT**

### **Liquidity risk**

The Foundation evaluates its ability to meet its obligations on an ongoing basis. Based on these evaluations, the Foundation devises strategies to manage liquidity risk.

### **Credit risk**

Cash and cash equivalents are kept at a large local bank. Management does not believe there is a risk of non performance by that bank.

Accounts receivable are closely monitored and impairment provision is created whenever necessary. The net amount receivable is considered to be a low credit risk.

Advances to contractors for projects and to suppliers are with reputable contractors and Management believes there is no significant impairment risk thereon. If required, an impairment provision is set up.

# FINANCIAL STATEMENTS

Expressed in US Dollars

## 12) SALARIES AND EMPLOYEES BENEFITS

Salaries and employees benefits are comprised of:

	2015	2014
Salaries and benefits	\$ 331,984	276,308
Bonuses	75,266	67,024
Others	<u>20,424</u>	<u>40,729</u>
	<u>\$ 427,674</u>	384,061

## 13) COMMITMENTS

The Foundation is committed to pay \$ 0.9 million relating to the completion of the construction and rehabilitation of schools.

The foundation is also committed to contribute \$ 1.7 million to various non-profit organizations; as follow:

2016	US\$	800,000
2017		300,000
2018		300,000
2019		<u>300,000</u>
	US\$	<u>1,700,000</u>

# FINANCIAL STATEMENTS

Expressed in US Dollars

## 10) CASH CONTRIBUTIONS – OTHERS

Cash contributions – others are as follows:

	<b>2015</b>	<b>2014</b>
Soeurs Saint Joseph de Cluny	\$ <b>197,219</b>	-
Stiller Foundation	115,823	269,923
Happy Hearts	113,042	144,914
Andrew Greene Foundation	66,907	-
NR Energy	22,202	-
Kellogg Foundation	-	164,765
Association Cités Unies	-	155,433
American Ireland Fund	-	19,675
Others	<u>16,291</u>	<u>8,381</u>
	<b>\$ 531,484</b>	763,091

## 11) FUNDING OF PROJECTS

During the years ended March 31, the Foundation funded projects in the following fields:

	<b>2015</b>	<b>2014</b>
Education (a)	\$ <b>7,289,945</b>	8,359,871
Grants (b)	1,845,239	875,962
	<b>\$ 9,135,184</b>	9,235,833

(a) Education expenses relate to construction of schools in various departments of Haiti, school furniture and supplies, and teachers training programs.

(b) Grants are amounts of money given to organizations for specific purposes which are defined prior to disbursement and are outlined in a signed memorandum of understanding.

# FINANCIAL STATEMENTS

Expressed in US Dollars

**6) ACCOUNTS RECEIVABLE**

Accounts receivable include:

	<b>2015</b>	<b>2014</b>
Unigestion Holding S.A. (Digicel Haiti), a related company - gourdes	\$ <b>393,000</b>	6,300
Contractors	29,483	-
Others	<u>4,947</u>	<u>4,143</u>
	\$ <b>427,430</b>	10,443

**7) ADVANCES TO CONTRACTORS FOR PROJECTS**

Advances on projects are to contractors for the construction and, to a lesser extent, for the renovation of schools.

**8) FIXED ASSETS, NET**

Fixed assets, net is comprised of only two vehicles and evolved as follows:

	<b>2015</b>	<b>2014</b>
Balance at beginning of year	\$ <b>8,373</b>	14,458
Acquisition	51,000	-
Translation adjustment	(301)	(409)
Less depreciation	<u>(6,320)</u>	<u>(5,676)</u>
Balance at end of year	\$ <b>52,752</b>	8,373

**9) ACCOUNTS PAYABLE**

Accounts payable are as follows:

	<b>2015</b>	<b>2014</b>
Accounts payable- projects:		
Gourdes	\$ <b>10,345</b>	-
US dollars	<u>17,500</u>	<u>72,326</u>
Accounts payable – others:		
Gourdes	<u>30,426</u>	<u>72,433</u>
	<u>30,426</u>	<u>72,433</u>
	\$ <b>58,271</b>	144,759



# FINANCIAL STATEMENTS

Expressed in US Dollars

## 4) FINANCIAL RISK MANAGEMENT (CONTINUED)

### Foreign exchange risk

Foreign exchange risk results from inappropriate matching between the assets and liabilities denominated in foreign currency, which could lead to a long or short position impacted by the fluctuation of the Haitian Gourde versus those foreign currencies.

At March 31, 2015 and 2014, the Foundation had long positions in US dollars, equivalent to \$ 224,533 and \$ 484,328. For each variation of one Gourde versus the US dollar, the position in US dollars would result in an exchange gain or loss of approximately \$ 4,600 in 2015 and \$ 10,600 in 2014.

The rates of exchange of one Haitian gourde for one US dollar are as follows:

	<u>2015</u>	<u>2014</u>
March 31	47.15	44.55
Average rate	45.95	43.81

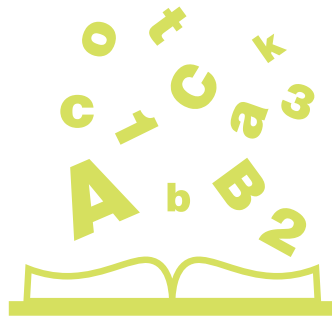
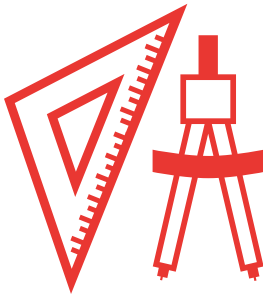
### Operational risk

Management has put in place procedures to ensure that all disbursements are properly authorized and well documented. Proformas are obtained whenever possible and all checks need two signatures from top Management, when the payment is \$ 100,000 or more. Under this amount, the Executive Director may sign with the Finance Manager. Adequate segregation of duties combined with restricted access to the system contributes to minimizing operational risk. The accounting system is also designed to produce reports on a timely basis.

## 5) CASH AND CASH EQUIVALENTS

As of March 31, cash and cash equivalents are as follows:

	<u>2015</u>	<u>2014</u>
Cash	\$ 1,273	1,347
Current account – gourdes	36,345	31,424
Current account – US dollars	<u>242,033</u>	<u>236,402</u>
	\$ 279,651	269,173



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FONDATION

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# Digicel

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